Form C - Voting Instruction



General Meeting of Shareholders of Koninklijke DSM N.V.

<u>Voting instruction</u> to exercise the undersigned voting rights during the meeting on Tuesday 10 May 2022. (in the absence of a clear voting instruction the votes will be cast <u>for</u> the resolutions concerned)

Please mark your choice

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		For	Against	Abstain
3.	Remuneration report 2021			
4.	Financial Statements for 2021			
5.b.	Adoption of the dividend on ordinary shares for 2021			
6.a.	Release from liability of the members of the Managing Board			
6.b.	Release from liability of the members of the Supervisory Board			
7.	Reappointment of Geraldine Matchett as a member of the Managing Board			
8.	Reappointment of Eileen Kennedy as a member of the Supervisory Board			
9.	Reappointment of the External Auditor			
10.a.	Authorization of the Managing Board to issue up to 10% ordinary shares and to exclude pre-emptive rights			
10.b.	Authorization of the Managing Board to issue an additional 10% ordinary shares in connection with a rights issue			
11.	Authorization of the Managing Board to have the company repurchase shares			
12.	Reduction of the issued capital by cancelling shares			

Name :	Initials:	Registration number:		
Date:	City/Town:			
Signature:				